Practical Challenges to Scaling Hydrogen Infrastructure





Matthew Blieske CEO, LIFTE H2

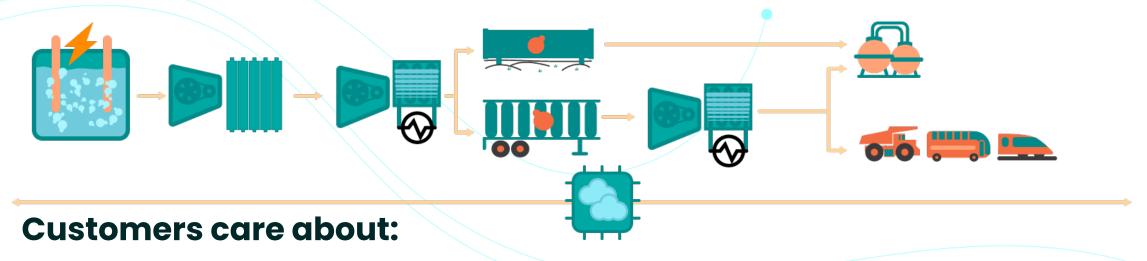




Why do supply chains require investment?

It is at the supply chain level that customer value is delivered, **individual technologies** have no value by themselves. Optimization at this level creates cascading impact to:

- Interfaces
- Product specifications
- New operations
- Regulations, codes, standards



\$/kg that is competitive

Reliability that delights customers

Safety that the public deserves

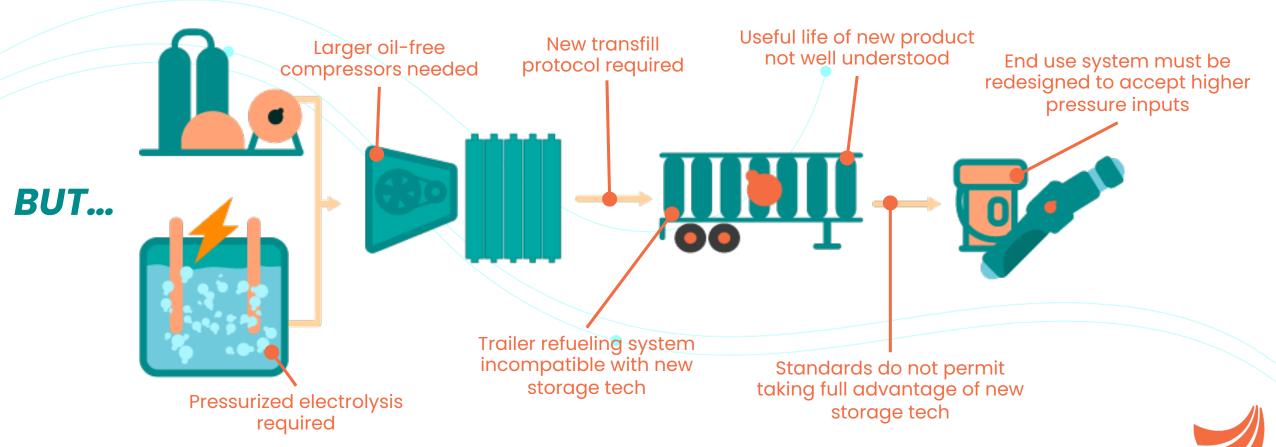
Performance that meets the needs of operations



Example: Trailer Export of gaseous hydrogen

PROBLEM: Current trailer distribution systems result in very high distribution cost (2.50-4.00 USD/kg), due to low kg per load and low pressure.

ONE SOLUTION: New storage technologies can dramatically increase the volumetric density of storage on trailers, reducing CapEx and logistics complexity



Investing in Supply Chain Development Doesn't Fit Traditional Investment Archetypes



VENTURE

GRANTS & CORPORATE R&D

CORPORATE FINANCE &



Investing in Supply Chain Development Doesn't Fit Traditional Investment Archetypes



TECH VENTURE

GRANTS & CORPORATE R&D

CORPORATE FINANCE & PPP

LONG-TERM STRATEGIC INVESTMENT





Supply Chain Investment Delivers Commercial Advantage For Follow-On Project Campaigns

RESERVED PRODUCTION PRODUCTS TAILORED TO STRATEGY INTELLECTUAL MOST FAVORED NATION PRICING **PROPERTY JOINT MARKETING AGREEMENTS** "BUILD A CVP" "THE GATEKEEPER" **PROJECT SUPPLY CHAIN TECHNOLOGY PILOT CAMPAIGN DEMONSTRATIONS DEVELOPMENT VENTURE INVESTMENT** "IDENTIFY THE GAPS" **PROFITABLE** DATA & **CAMPAIGNS EXPERIENCE**





Why do supply chains need to be localized, and why is this a barrier to scaling?

Regional Product Compliance



Local Operational Compliance



Customer-specific compliance

High Cost:

Custom product iterations

Longer Lead Times:

Product design time

Major Schedule delays:

Barriers are realized later in project

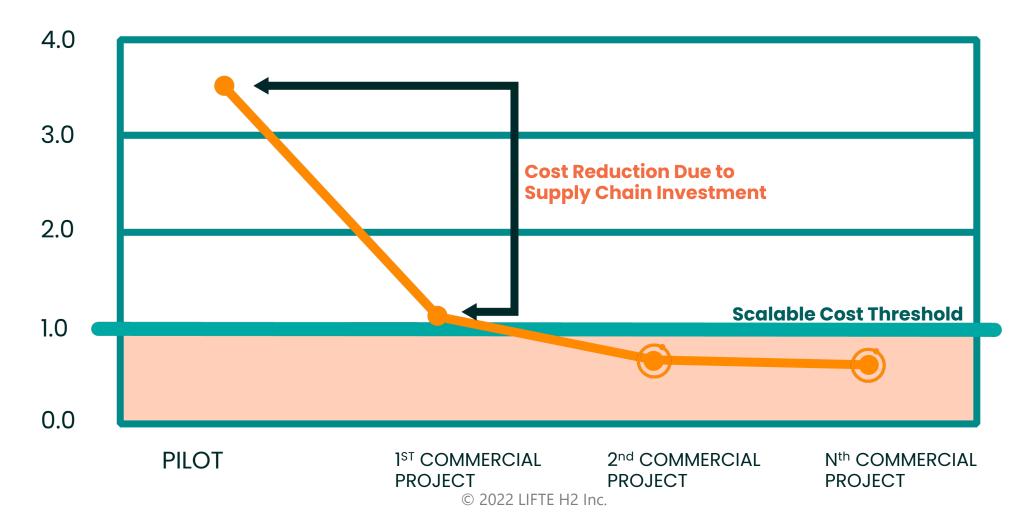




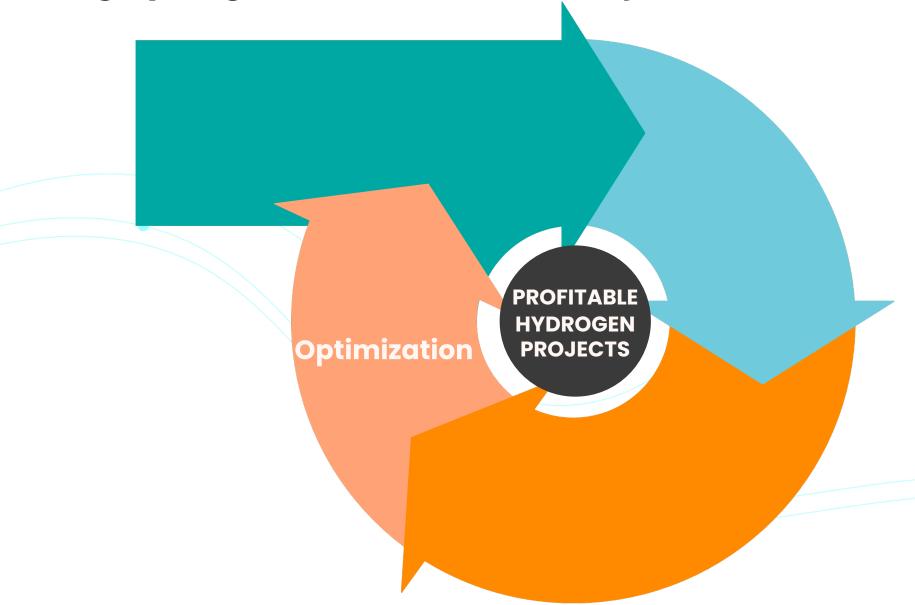


Regional campaigns create the market pull to justify supply chain investment & localization, individual projects do not.

Example: Solar - H2 Production - Ultra Heavy Duty Mobility Project (>40 TPD range)









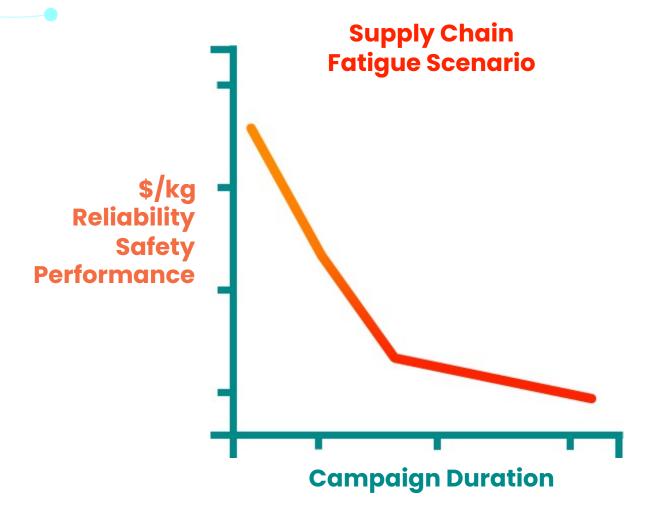




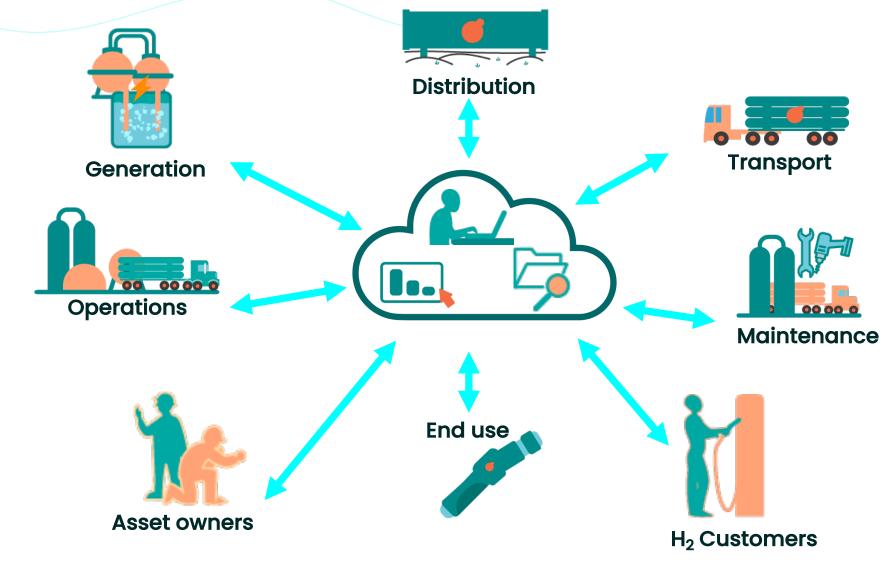
Lack of hydrogen data standards prevent aggregation

Industrial 3.0 architectures & manual data management are costly

Security, Privacy & IP concerns prevent collaboration









Ease of Collaboration

Standard equipment APIs

Cost Effective & Scalable

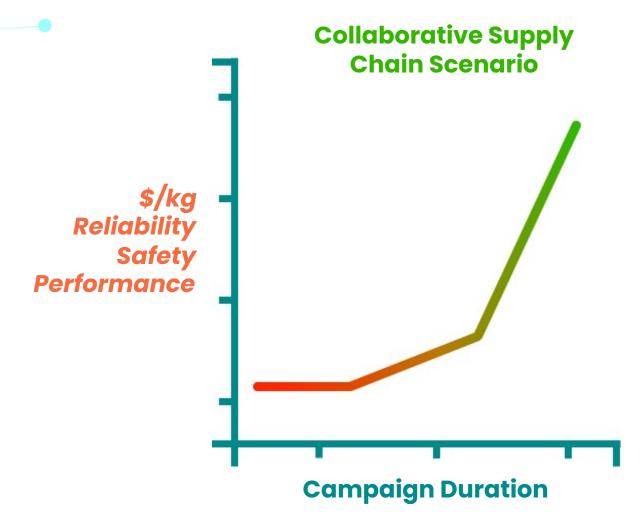
Industrial 4.0 & automated data handling

Secure

SOC & ISO compliant

Private

Multi tenancy & data sovereignty





Scaling Hydrogen Infrastructure is a continuous virtuous cycle

Build Supply Chains Globally

- Invest in productizing technologies, and integrating supply chains
- Align system commercial & technical scopes, manage the gaps

Localization

- Harmonize regulations, codes, standards
- Train local capability
- Develop aftermarket support

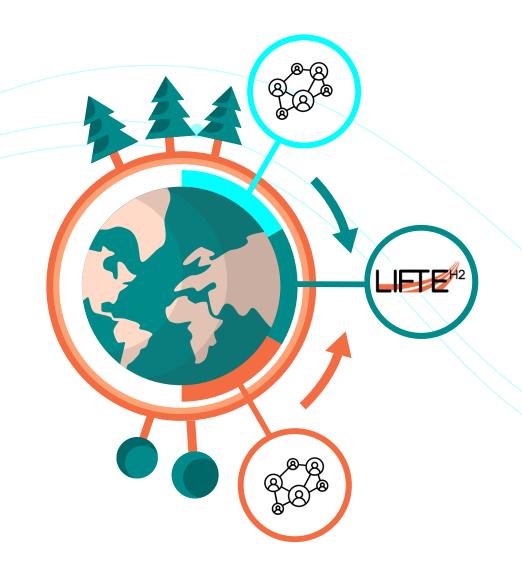
Optimization

- With regional campaigns creating market pull, re-invest in the supply chain to enable next step in campaign PROFITABLE HYDROGEN PROJECTS

Regional Campaigns

- Design projects to make the next easier/cheaper/faster (campaign mindset)
- Create market pull for supply chain to invest in region





LIFTE H2 is a hydrogen infrastructure development company, focused on creating partnerships with technology developers who share our values and want to co-create to deliver turn-key cost effective, safe, and reliable, hydrogen operations to H2 consumers.



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